

To whom it may concern

## Confirmation letter

The bearer of this confirmation letter is a participant in the Lean Six Sigma Green Belt Certification program, offered by the Technical University of Munich, Germany. This program aims to improve the quality and availability of production and services, as well as to reduce waste. The goal is to reduce costs and increase customer satisfaction.

The bearer has already acquired the theoretical foundations through our Lean Six Sigma Yellow Belt certification, and will provide you this certificate upon request.

As the next step towards Green Belt certification, the participant applies the theory in a practical project: *Improve the cleanliness of areas around selected places in your hometown and control the sustainability of your measures.* To carry out this project, our participant is dependent on your support, or at least on your kind goodwill.

In line with our goal of promoting sustainable environmental protection, we kindly ask you to support our participant.

Kind regards,

The Lean Six Sigma TUM team

Bernhard Kraus

Managing Director

TUM Institute for Life Long Learning

